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Decisions adopted by the Executive Board in 2005

Contents

First regular session 2005
(20-28 January, New York)

Number		*Page*
2005/1	Revision of UNDP financial regulations	4
2005/2	UNDP global programme, 2005-2007	4
2005/3	Report on the assessment mission to Myanmar	5
2005/4	UNDP corporate gender strategy and action plan	5
2005/5	Options for a future business model for the United Nations Capital Development Fund	5
2005/6	Progress report of the Executive Director of the United Nations Office for Project Services	6
2005/7	Third cooperation framework for South-South cooperation	7
2005/8	Implementation of the recommendations of the Board of Auditors	7
2005/9	Reports of the Administrator and of the UNFPA Executive Director to the Economic and Social Council	8
2005/10	Report on joint programming	8
2005/11	Revision of UNFPA financial regulations	9
2005/12	Recovery of indirect costs for co-financing	10
2005/13	Review of the system for the allocation of UNFPA resources to country programmes	11
2005/14	Overview of decisions adopted by the Executive Board at its first regular session 2005	12

05-59441 (E) 221105

Annual session 2005
(13-24 June, New York)

Number		Page
2005/15	Expression of appreciation to Mark Malloch Brown, Administrator of the United Nations Development Programme from 1999 to 2005	15
2005/16	UNDP global programme, 2005-2007	16
2005/17	Revision of UNDP financial regulations (follow-up to decision 2005/1)	16
2005/18	UNDP strategic cost management and implications for cost recovery	16
2005/19	UNDP, UNFPA and UNOPS: report on internal audit and oversight	17
2005/20	Report on UNDP performance and results for 2004	18
2005/21	Annual report of the Administrator on evaluation, 2004	19
2005/22	Midterm report on the UNIFEM multi-year funding framework	19
2005/23	Status of regular resources funding commitments to UNDP and its funds and programmes for 2005 and onwards	20
2005/24	Funding commitments to UNFPA	21
2005/25	Report of the Executive Director for 2004	21
2005/26	Midterm review of successor programming arrangements	22
2005/27	Gender in UNDP	23
2005/28	Progress in implementing decision 2001/11: addressing the issue of the time frame for developing country programme documents	24
2005/29	UNCDF business plan 2005-2007: Investing in the LDCs to achieve the Millennium Development Goals	25
2005/30	UNDP and UNFPA programme performance information at the country level	25
2005/31	Overview of decisions adopted by the Executive Board at its annual session 2005	26

Second regular session 2005
(6-9 September, New York)

Number		Page
2005/32	Working methods of the Executive Board	30
2005/33	Biennial budget estimates, 2006-2007 (UNDP)	30
2005/34	Biennial budget estimates, 2006-2007 (UNIFEM)	32
2005/35	Evaluation of the regional cooperation framework for the Arab States, 2002-2005	32
2005/36	UNOPS plan of action	33
2005/37	Estimates for the UNFPA biennial support budget for 2006-2007	34
2005/38	UNFPA annual financial review, 2004	35
2005/39	UNFPA Technical Advisory Programme	35

2005/40	UNFPA role in emergency preparedness, humanitarian response and transition and recovery	36
2005/41	Follow-up to the decisions and recommendations of the UNAIDS Programme Coordinating Board	36
2005/42	Overview of decisions adopted by the Executive Board at its second regular session 2005	37
	Tentative work plan for the first regular session 2006 of the Executive Board of UNDP/UNFPA, 20 to 27 January 2006, New York	40

2005/1
Revision of UNDP financial regulations

The Executive Board

1. *Takes note* of documents DP/2005/3 and DP/2005/4;

2. *Approves* the proposed revised financial regulations contained therein, with the following exceptions:

(a) Changes to regulations 07 (c) (Commitment of resources against future receipt of contributions); 5.07 (b) and 5;

(b) Changes to regulation 20.02 (Exceptions to separation of duties);

3. *Decides* to defer the consideration of proposed changes in paragraph 2 (a) and (b) above to the annual session of the Executive Board in June 2005, pending the review of information requested in paragraph 4 below;

4. *Requests* the Administrator to establish risk guidelines with respect to the proposed changes in paragraph 2 (a) and (b) above, as well as an independent expert assessment of these changes;

5. *Further requests* the Administrator to keep the financial regulations under active review and to consult accordingly with the Executive Board.

28 January 2005

2005/2
UNDP global programme, 2005-2007

The Executive Board

Having considered the UNDP global programme 2005-2007 (DP/GP/1);

1. *Decides* to extend the second global cooperation framework (DP/GCF/2 and DP/GCF/2/EXTENSION I) for a further year, until end December 2005;

2. *Requests* the Administrator to take all necessary measures to ensure that the extension of the second global cooperation framework would not have an adverse impact on programme countries;

3. *Also requests* the Administrator to submit to the Executive Board a revised third global programme together with a work plan, in full consultation with Member States, at its annual session of the Executive Board in June 2005 taking into account the Multi-Year Funding Framework 2004-2007 (DP2003/32) and the provision of the TCPR (A/RES/59/250) on, inter alia, national ownership and leadership of the development process;

4. *Decides* to include in the agenda of the annual session of the Executive Board in June 2005 an item on the global programme.

28 January 2005

2005/3
Report on the assessment mission to Myanmar

The Executive Board

1. *Takes note* of the report on the assessment mission to Myanmar (DP/2005/6) and of the report submitted by the independent assessment mission to Myanmar, in particular the key challenges and recommendations mentioned therein;

2. *Notes* that the Human Development Initiative is highly relevant to improving the situation of the rural poor in Myanmar, and *requests* the Administrator to take account of and implement the findings of the independent assessment mission;

3. *Requests* UNDP, in expanding the programme, to ensure that quality is maintained, taking into account the findings of the evaluation that took place in 2004.

28 January 2005

2005/4
UNDP corporate gender strategy and action plan

The Executive Board

1. *Recalls* its decisions 2004/21 and 2004/38;

2. *Takes note of* the report contained in document DP/2005/7 and *defers* further consideration of the report to the annual session 2005 of the Executive Board.

28 January 2005

2005/5
Options for a future business model for the United Nations Capital Development Fund

The Executive Board

1. *Takes note* with appreciation of the report on options for a future business model for the United Nations Capital Development Fund (UNCDF) (DP/2005/8), presented in line with Executive Board decision 2004/37;

2. *Recalls* that UNCDF is mandated by the United Nations General Assembly to provide capital assistance, first and foremost to the least developed countries;

3. *Notes* that UNCDF has efficiently and effectively addressed the specific needs of least-developed countries through its local governance and microfinance programmes, thereby playing a clear role in achieving the Millennium Development Goals (MDGs)* at the local level;

4. *Notes* that UNCDF has harmonized and integrated its operations with those of the United National Development Programme (UNDP) in terms of, among other things, country programming, joint programmes, country, regional and headquarters

*Internationally agreed development goals, including those contained in the Millennium Declaration.

presence, common shared support services and principles of cost recovery policies, thereby significantly reducing the administrative and procedural burden on the organization and its national partners;

5. *Decides* to maintain UNCDF as an independent organization focused on reducing poverty and achieving the MDGs in the least developed countries;

6. *Requests* the Administrator, on the basis of option 3, sub-option 4 of document DP/2005/8 to provide a detailed implementation plan for this option, including budgetary, legal and programming arrangements, for decision at the 2005 annual session of the Executive Board;

7. *Notes* that the above option would further enhance the efficiency and effectiveness of UNCDF;

8. *Requests* the Administrator to appoint, as soon as possible, a new Executive Secretary for UNCDF;

9. *Stresses* that regular resources, because of their untied nature, will continue to be the foundation of UNCDF programme activities and that the effectiveness of UNCDF hinges on its access to predictable and sustained multi-year funding to finance its programmes in local development and microfinance;

10. *Calls upon* UNDP to assist UNCDF in mobilizing the resources necessary to sustain its current local governance and microfinance activities;

11. *Calls upon* donor countries and other countries in a position to do so to provide and sustain additional funding support to UNCDF programmes and activities in the least developed countries.

28 January 2005

2005/6
Progress report of the Executive Director of the United Nations Office for Project Services

The Executive Board

1. *Takes note* of the progress report of the Executive Director (DP/2005/9) and of the report of the MCC on the assessment of progress in UNOPS (DP/2005/10);

2. *Welcomes* the significant level of business acquisition in 2004, demonstrating demand for UNOPS services;

3. *Approves* the budget estimates, within which it is indicated that (a) 2005 expenditures will be covered by revenues earned during 2005, and (b) the change management programme remains a priority and will be adjusted according to the availability of funds;

4. *Notes* the concerns expressed by the Management Coordination Committee (MCC) with regard to the attainment of 2005 targets and requests the Executive Director to provide periodic updates to the Executive Board on UNOPS financial situation during the course of 2005;

5. *Notes* diversity of clients and the trend towards building service provision in emergency and post-conflict situations, and *also* the further progress in defining the

corporate strategy and *welcomes* in particular its service provision in transition situations, as well as in development and poverty-reduction environments;

6. *Requests* the Executive Director to continue to improve the financial management and control systems of UNOPS and the required reporting;

7. *Urges* UNOPS to remain committed to its audit response and achieve a clean audit for the biennium 2004-2005;

8. *Requests* the Executive Director to prepare for the September 2005 session of the Executive Board, based on consultations with the MCC, a comprehensive plan of action on further measures to be implemented in 2006 to enhance the efficiency of business operations, ensure cost reductions, continue a change management process, and achieve sustainable financial viability.

28 January 2005

2005/7
Third cooperation framework for South-South cooperation

The Executive Board

1. *Takes note* of the third cooperation framework for South-South cooperation (DP/CF/SSC/3/Rev.1);

2. *Endorses* the proposed framework; and

3. *Requests* the Administrator to include in its report to the High-Level Committee on South-South Cooperation in May 2005 (SSC/14/2) a detailed strategy for the implementation of the framework, including mobilization of resources, and inform the Executive Board thereon;

4. *Also requests* the Administrator to hold periodic consultations with Member States;

5. *Further requests* the Administrator to report to the Executive Board at its annual session 2006 on progress achieved in implementing the third cooperation framework for South-South cooperation.

28 January 2005

2005/8
Implementation of the recommendations of the Board of Auditors

The Executive Board

1. *Takes note of* the reports of UNDP (DP/2005/11) and the update on that report (DP/2005/CRP.3); of UNFPA (DP/FPA/2005/1) and of the United Nations Office for Project Services (DP/2005/12) on the implementation of the recommendations of the Board of Auditors for the biennium 2002-2003;

2. *Stresses* the importance of adequate follow-up to the recommendations by the United Nations Board of Auditors, in particular in improving internal management control;

3. *Requests* that future reports on the implementation of the recommendations of the Board of Auditors include an indication of priority of the recommendations and an expected time frame for their implementation.

28 January 2005

2005/9
Reports of the Administrator and of the UNFPA Executive Director to the Economic and Social Council

The Executive Board

1. *Takes note of* the reports of the Administrator and of the UNFPA Executive Director to the Economic and Social Council (E/2005/4-DP/2005/13 and E/2005/5-DP/FPA/2005/2);

2. *Decides* to transmit them to the Economic and Social Council with the comments and guidance provided by delegations at the present session;

3. *Requests* UNDP and UNFPA to maintain a sharp focus with respect to following up on the Triennial Comprehensive Policy Review of the General Assembly as contained in its resolution 59/250; and

4. *Encourages* UNDP and UNFPA to participate actively in the preparatory process leading to the review scheduled for September 2005, of progress made towards achieving the objectives and targets laid out in the Millennium Declaration and the Millennium Development Goals*.

28 January 2005

2005/10
Report on joint programming

The Executive Board

1. *Takes note* of the report of the Administrator of UNDP and the Executive Director of UNFPA (DP/2004/30-DP/FPA/2004/8);

2. *Recalls* General Assembly resolution 59/250 of 22 December 2004, on the triennial comprehensive policy review of operational activities for development of the United Nations system, which contains the policy framework set by the General Assembly to continue strengthening the joint programming process;

3. *Reiterates* the need to maintain the institutional integrity and organizational mandate of each United Nations agency during the process of joint programming;

4. *Welcomes* the efforts aimed at improving the coherence of the United Nations at the field level and programming efficiency, the avoidance of duplication and the reduction of transaction costs for programme countries, and thus to contribute to better overall results; and *encourages* the Administrator and the UNFPA Executive Director, respectively, to continue to work with governments and other partners towards that end;

5. *Emphasizes* the importance that the Executive Board attaches to the use of joint

*Internationally agreed development goals, including those contained in the Millennium Declaration.

programming as a tool for supporting the implementation of national development plans, including poverty reduction strategies where they exist, through a more concerted approach under the common country assessment and United Nations Development Assistance Framework, towards achieving the internationally agreed development goals, including those contained in the Millennium Declaration;

6. *Requests*, therefore, that the Administrator and the UNFPA Executive Director, in managing their respective organizations' cooperation with other agencies, ensure that the implemention of joint programming, including joint programmes where appropriate, results in improved development impact, including, where appropriate, to:

(a) Further harmonize country programme preparation, implementation, monitoring and evaluation processes, and improve communication between United Nations agencies during the whole programme cycle;

(b) Effectively deliver programme goals and contribute to the reduction of transaction costs; and

(c) Promote common monitoring and reporting processes to governing bodies and joint approaches to evaluations;

7. *Takes note* of the respective efforts of UNDP and UNFPA in contributing to the continued development by the United Nations Development Group (UNDG) of a common framework, to include a common reporting framework for joint programmes, aimed at improving the impact and efficiency of United Nations system efforts, in partnership with and to support national governments, including efforts to identify circumstances under which joint programmes might be a useful tool, and what improvements in development impact would be achieved through the use of joint programmes;

8. *Emphasizes* the respective mandates of UNDP and UNFPA and their budgetary, financial reporting and evaluation responsibilities, including with respect to joint programmes;

9. *Requests* the Administrator and the UNFPA Executive Director to report on joint programming and joint programmes in the annual reports of UNDP and UNFPA, respectively, to the Executive Board at the annual session 2005;

10. *Requests* the Administrator and UNFPA Executive Director to submit to the Board, for its consideration at its annual session 2006, a comprehensive report on the implementation of joint programming, as outlined in this decision, and on the UNDG joint programming guidelines, including information on experiences and an analysis of resources allocated to the three options of fund management for joint programmes, and the resulting benefit in development impact or efficiency gains.

28 January 2005

2005/11
Revision of UNFPA financial regulations

The Executive Board

1. *Takes note* of documents DP/FPA/2005/3 and DP/FPA/2005/4;

2. *Approves* the revisions to the financial regulations contained therein, with the following amendment:

Regulation 14.2 (separation of duties):

Delete the phrase: "Unless otherwise expressly authorized by the Executive Director,".

Add the following subparagraph: "(c) in any case, at least two signatories are required to authorize the expenditure of funds".

3. Regarding the financing of donor agreements (regulation 2.2 F (i)), *requests* the Executive Director to establish guidelines containing elements such as standards for identifying and assessing risk factors, requirements for mitigating risk as a condition for approval, and limitations on the actual disbursement of cash prior to the receipt of contributions;

4. *Requests* the UNFPA Executive Director to keep the financial regulations under active review and to consult accordingly with the Executive Board.

28 January 2005

2005/12
Recovery of indirect costs for co-financing

The Executive Board

1. *Takes note* of documents DP/FPA/2005/4 and DP/FPA/2005/5;

2. *Further takes note of* the harmonized cost-recovery principles contained in document DP/FPA/2005/5, recognizing that the adoption of these principles by United Nations organizations constitutes a step towards increased transparency and comparability of cost recovery throughout the United Nations system;

3. *Encourages* UNFPA to intensify consultations for further harmonization of cost-recovery principles within the United Nations Development Group, with the objective of clearly identifying common elements under each cost category and justifying differences resulting from different mandates and operating modalities;

4. *Endorses*, on an interim basis, the UNFPA-specific implementation of these harmonized principles and their application in the recovery policy for indirect costs, consisting of a rate of 5 per cent on nationally executed cost-sharing expenditures financed by programme countries and 7 per cent on all other co-financed expenditures; *confirms* the current rate of 5 per cent for third-party procurement expenditures; and *also confirms* the limits of indirect cost recovery by non-governmental organizations and United Nations agencies, as authorized by the Executive Board in decision 2000/6;

5. *Stresses* that UNFPA must ensure full recovery, at an aggregate level, of all actual costs for implementing activities financed from UNFPA other (non-core) resources;

6. *Requests* the Executive Director to prepare a detailed report, to be presented to the Executive Board at the annual session 2007, that reviews the indirect cost-recovery policy on the basis of the actual data from the Atlas system, proposing amendments, as necessary, based on whether the goal of no cross subsidization is attained and whether there are categories of co-financing activities that have significantly higher or lower indirect costs compared to the rates applied;

7. *Encourages* UNFPA to continue to monitor the level of costs recovered from other (non-core) resources;

8. *Further encourages* UNFPA to continue to refine its strategic cost-management system, including through the implementation of the Atlas system, in order to better attribute indirect costs to programmes and projects;

9. *Reiterates* that regular resources must remain the bedrock of contributions to UNFPA.

28 January 2005

2005/13
Review of the system for the allocation of UNFPA resources to country programmes

The Executive Board

1. *Takes note* of the report of the Executive Director on the quinquennial review of the UNFPA system for the allocation of resources to country programmes (DP/FPA/2005/6);

2. *Reaffirms* the basic principles of the resource allocation system as contained in the report of the Executive Director (DP/FPA/2005/6);

3. *Approves* the approach, effective January 2005, for resource allocation contained therein, including the mainstreaming of the countries with economies in transition, synchronizing the resource allocation system cycle with the multi-year funding framework cycle, and amending the indicators and their threshold levels towards meeting the goals of the ICPD, ICPD+5 targets and the internationally agreed development goals, including those contained in the Millennium Declaration;

4. *Endorses* the procedure for categorizing countries into Groups A, B and C, as outlined in the present report;

5. *Approves* the relative share of resources presented in table 4 of the present report (DP/FPA/2005/6);

6. *Recognizes* the efforts of UNFPA to further increase the share of resources to group A countries and *encourages* the Executive Director to pursue ways and means to further increase resources to this group;

7. *Requests* the Executive Director to indicate in the annual reports the share of regular resources to group A countries as well as to state the share of regular resources allocated to the least developed countries and low-income countries;

8. *Recommends* that the distribution of resources to individual countries, and particularly to those changing category, be made in a flexible manner, taking into account the need to ensure that the gains already made are not compromised;

9. *Requests* the Executive Director to undertake, as needed, in close consultation with all countries concerned, a further review of the system for resource allocation in late 2007, in the context of any forthcoming integration of planning, funding and budget tools.

28 January 2005

2005/14
Overview of decisions adopted by the Executive Board at its first regular session 2005

The Executive Board

Recalls that during the first regular session 2005, it:

Item 1

Elected the following members of the Bureau for 2005:

President:	H.E. Ms. Carmen Maria Gallardo Hernandez (El Salvador)
Vice-President:	Mr. Andriy Nikitov (Ukraine)
Vice-President:	Ms. Ulrika Cronenberg-Mossberg (Sweden)
Vice-President:	Mr. Tesfa Alem Seyoum (Eritrea)
Vice-President:	Mr. Arjun Bahadur Thapa (Nepal)

Approved the agenda and work plan for its first regular session 2005 (DP/2005/L.1 and Corr.1);

Approved the report of the second regular session 2004 (DP/2005/1);

Approved the annual work plan 2005 (DP/2005/CRP.1);

Approved the tentative work plan for the annual session 2005;

Agreed to the following schedule of forthcoming sessions of the Executive Board in 2005:

Annual session 2005:	13-24 June 2005
Second regular session 2005	6-9 September 2005

UNDP segment

Item 2
Financial, budgetary and administrative matters

Adopted decision 2005/1 of 28 January 2005 on the revision of UNDP financial regulations;

Took note of document DP/2005/CRP.4 on reporting of UNDP income from cost recovery;

Item 3
Country programmes and related matters

Adopted decision 2005/2 of 28 January 2005 on the UNDP global programme, 2005-2007;

Adopted decision 2005/3 of 28 January 2005 on the report of the assessment mission to Myanmar;

Reviewed the draft subregional programme document for the countries of the Organization of Eastern Caribbean States and Barbados;

Approved the following country programme documents:

Africa: Angola, Burundi, Lesotho, Madagascar, Mauritius;

Asia and the Pacific region: the Democratic People's Republic of Korea, Islamic Republic of Iran, the Philippines, the Republic of Korea;

Europe and the Commonwealth of Independent States: Armenia, Azerbaijan, Bosnia and Herzegovina, Kazakhstan, Kyrgyzstan, the former Yugoslav Republic of Macedonia, Romania, Serbia and Montenegro, Tajikistan, Turkmenistan, Uzbekistan;

Latin America and the Caribbean: Argentina, Guatemala.

Item 4
Gender in UNDP

Adopted decision 2005/4 of 28 January 2005 on the UNDP corporate gender strategy and action plan;

Took note of document DP/2005/CRP.2 on the update on the progress achieved in the partnership between UNDP and UNIFEM;

Item 5
United Nations Capital Development Fund

Adopted decision 2005/5 of 28 January 2005 on the options for a future business model for UNCDF;

Item 6
United Nations Office for Project Services

Adopted decision 2005/6 of 28 January 2005 on the progress report of the Executive Director of UNOPS;

Item 7
South-South cooperation

Adopted decision 2005/7 of 28 January 2005 on the third cooperation framework for South-South cooperation;

Joint UNDP/UNFPA segment

Item 8
Recommendations of the Board of Auditors

Adopted decision 2005/8 of 28 January 2005 on the implementation of the recommendations of the Board of Auditors for the biennium 2002-2003;

Item 9
Reports to the Economic and Social Council

Adopted decision 2005/9 of 28 January 2005 on the reports of the Administrator and the UNFPA Executive Director to the Economic and Social Council;

Item 10
Programming process

Adopted decision 2005/10 of 28 January 2005 on joint programming;

UNFPA segment

Item 11
Financial, budgetary and administrative matters

Adopted decision 2005/11 of 28 January 2005 on the revision of UNFPA financial regulations;

Adopted decision 2005/12 of 28 January 2005 on the recovery of indirect costs for co-financing;

Item 12
Resource allocation system

Adopted decision 2005/13 of 28 January 2005 on the UNFPA resource allocation system;

Item 13
Country programmes and related matters

Approved the following country programmes:

Africa: Angola, Burundi, Madagascar;

Asia and the Pacific: Islamic Republic of Iran, the Philippines;

Arab States and Europe: Armenia, Azerbaijan, Kazakhstan, Kyrgyzstan, Romania, Tajikistan, Turkmenistan, Uzbekistan;

Latin America and the Caribbean: Guatemala.

Item 14
Other matters

Held the following informal briefings and consultations:

UNDP

Informal consultation on the UNDP global programme;

Informal briefing on the report of the Management Coordination Committee on the assessment of progress in UNOPS;

UNFPA

Informal briefing on reproductive health commodity security;

UNDP and UNFPA

Briefing on the tsunami disaster of 26 December 2004;

Joint meeting

Held a joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP on 20 and 24 January 2005, which addressed the following topics: (a) HIV/AIDS: orphans and women; (b) gender; (c) simplification and harmonization; and (d) transition.

2005/15

Expression of appreciation to Mark Malloch Brown, Administrator of the United Nations Development Programme from 1999 to 2005

The Executive Board,

Noting with regret that Mark Malloch Brown will depart from his position as Administrator of the United Nations Development Programme, effective 15 August 2005,

Recognizing that Mr. Malloch Brown has been a champion of development at UNDP since assuming the position of Administrator in 1999,

Acknowledging the tireless drive of Mr. Malloch Brown to place the work of UNDP at the centre of global development endeavours and *also acknowledging* the progress made by UNDP in its crucial work on poverty eradication during his time as Administrator,

Further acknowledging the efforts made by Mr. Malloch Brown to position UNDP at the forefront of reform and change in the United Nations system, to provide the organization with the tools it needs to confront future challenges, and to forge wide-ranging partnerships to ensure a strengthened, effective and efficient role for UNDP in the United Nations system,

Noting with admiration that, through the efforts of Mr. Malloch Brown, voluntary contributions to UNDP have enjoyed four years of successive increases after many years of decline,

Recognizing with deep appreciation that Mr. Malloch Brown made the Millennium Development Goals* the hallmark and centrepiece of all UNDP programmes,

Also recognizing the commitment, dedication and leadership shown by Mr. Malloch Brown in strengthening the role of UNDP, particularly at the country level,

1. *Commends* Mark Malloch Brown for his effective management of the United Nations Development Programme from 1999 to 2005;

2. *Expresses its sincere gratitude* to Mark Malloch Brown for his outstanding leadership from the Millennium Declaration to the Millennium Task Force and now onwards to the High-level Plenary Meeting of the General Assembly in 2005;

3. *Extends its warmest good wishes* to Mark Malloch Brown for success in his new position as Chief of Staff to the Secretary-General.

14 June 2005

* Internationally agreed development goals, including those contained in the Millennium Declaration

2005/16
UNDP global programme, 2005-2007

The Executive Board

1. *Takes note of* the report on the UNDP global programme, 2005-2007 (DP/GP/1/Rev.1);

2. *Welcomes* the significant revisions to the global programme and the inclusion of a work plan, following consultation with the Member States since January 2005;

3. *Stresses* the importance of fully aligning the global programme with the multi-year funding framework, 2004-2007 (DP/2003/32), and with the provision of the Triennial Comprehensive Policy Review (A/RES/59/250) on, inter alia, national ownership and leadership of the development processes;

4. *Adopts* the global programme as set forth in the report.

21 June 2005

2005/17
Revision of UNDP financial regulations (follow-up to decision 2005/1)

The Executive Board

1. *Takes note of* the revision of the UNDP financial regulations (DP/2005/CRP.6), prepared in response to decision 2005/1;

2. *Approves*, on a three-year provisional basis, the proposed changes to the regulations contained in the conference room paper, and *requests* that all transactions made during the period of waived separation of duties shall be subject to ex post facto review;

3. *Requests* a Board of Auditors' assessment of the implementation of these changes at the end of the three-year trial period, within the context of their biennial audit.

22 June 2005

2005/18
UNDP strategic cost management and implications for cost recovery

The Executive Board

1. *Takes note of* the conference room paper on criteria for the determination of project-specific cost recovery rates (DP/2005/CRP.5);

2. *Recalls* its decisions 2003/22 and 2004/30;

3. *Welcomes* the participation of UNDP in the work of the UNDG Management Group with regard to further harmonization of cost-recovery principles and refining the criteria for cost-recovery rates;

4. *Reiterates* that UNDP must ensure that each source of funding covers its proportional share of management and programme support;

5. *Stresses* the indispensable need for flexibility within the established ranges of cost-recovery rates for contributions from both donor and recipient Governments so

as to reflect the different execution modalities and management costs in different countries;

6. *Reaffirms* that UNDP must ensure full recovery, at an aggregate level, of all actual costs for implementing activities financed from UNDP third-party cost sharing, trust fund contribution and programme country cost sharing;

7. *Notes* that conference room paper DP/2005/CRP.5 does not outline a detailed proposal containing clear criteria that encourage incentives for un-earmarked, timely and flexible contributions to trust funds, third-party cost sharing and programme country cost sharing as requested by the Executive Board in paragraph 6 of its decision 2004/30;

8. *Requests* UNDP to submit to the Board at its second regular session 2006, a report on the current practice of determining specific cost-recovery rates and clear cost-recovery criteria based on, inter alia, funding and execution modalities and management cost in different countries.

22 June 2005

2005/19
UNDP, UNFPA and UNOPS: report on internal audit and oversight

The Executive Board

1. *Takes note of* the reports of the Administrator (DP/2005/26), the Executive Director of UNFPA (DP/FPA/2005/9), and the Executive Director of UNOPS (DP/2005/27) on internal audit and oversight;

2. *Supports* the continued strengthening and reorganization of the internal audit and oversight services of UNDP, UNFPA and UNOPS;

3. *Urges* UNDP and UNFPA to base their oversight and accountability activities on a corporate risk model and develop risk-assessment functions in their audit offices;

4. *Encourages* UNDP and UNFPA to use monitoring and financial control data systems to better mitigate the risks related to programme implementation;

5. *Notes* the importance of adequate audit coverage of headquarters functions;

6. *Concurs* with the need to strengthen analysis of the outcomes of audits; nationally executed projects; the follow-up actions taken by project management to address audit observations and recommendations; and *requests* UNDP, UNFPA and UNOPS to provide adequate training, particularly for field-based staff, to interpret and follow up on the audit findings and recommendations;

7. *Requests* UNDP and UNFPA to provide an explanation, in their next reports, of the selection criteria of the country offices audited;

8. *Welcomes* the presentation of audit recommendations by frequency of occurrence and by priority, and *requests* a further analysis of the present figures regarding the underlying causes of audit remarks;

9. *Requests* that this analysis and presentation be maintained in future reports on internal audit and oversight;

10. *Requests* UNDP, UNFPA and UNOPS to provide an analysis and presentation of the follow-up on previous internal audit recommendations in the reports of 2003 and 2004, and to report on the status of the most frequent and highest-priority recommendations in the next report, according to the framework approved in decision 2004/39, containing concrete objectives, a time line, and indicators as verified by the internal audit;

11. *Requests* UNDP and UNFPA to carry out an in-depth review of the level of internal audit resources so as to align them with best practices and adequately cover the strategic areas identified above;

12. *Also requests* the Administrator of UNDP and the Executive Directors of UNFPA and UNOPS to provide a management response to their internal audit reports at the annual session of the Executive Board, including the status of follow-up to recommendations of previous audit reports;

13. *Further requests* UNDP to arrange for the Board of Auditors to make a presentation of their report to the Executive Board.

23 June 2005

2005/20
Report on UNDP performance and results for 2004

The Executive Board

1. *Takes note of* the multi-year funding framework: report on UNDP performance and results for 2004 (DP/2005/16);

2. *Acknowledges* the candid and well-structured approach taken in presenting the data;

3. *Welcomes* the progress that UNDP has made to improve its strategic focus and responsiveness to country demands; the strong alignment of UNDP activities with the multi-year funding framework (MYFF) framework; and the commitment to results-based management;

4. *Encourages* UNDP to further advance its methodology to present its results and continue to enhance and refine the quantitative and qualitative measures contained in the MYFF so as to better analyse progress and results over time as the implementation of the MYFF continues;

5. *Requests* UNDP to include in subsequent MYFF reports an executive summary and a flow diagram showing the results chain it is reporting;

6. *Requests* UNDP to take follow-up actions based on the MYFF report, and the discussions following the presentation of the report to the Executive Board, taking into account national ownership and leadership of the development process as well as the provision contained in resolution A/RES/59/250 on the Triennial Comprehensive Policy Review;

7. *Also requests* UNDP, in accordance with decision 2004/1, to select capacity development as the theme on which its in-depth analysis is provided in the annual report 2006;

8. *Further requests* UNDP to present to the Board at its first regular session 2006, a timeline for the preparation and discussion of its report on the end-of-cycle

assessment of performance of the MYFF, 2004-2007, as well as for the process leading to the preparation of the MYFF, 2008-2011;

9. *Calls upon* donor partners to continue to increase voluntary contributions to UNDP regular resources;

10. *Requests* that the Administrator continue to follow up on the recommendations contained in the report of the Joint Inspection Unit (DP/2005/16/Add.1).

23 June 2005

2005/21
Annual report of the Administrator on evaluation, 2004

The Executive Board

1. *Takes note of* the report of the Administrator on evaluation 2004 (DP/2005/25);

2. *Takes note of* the assessment of the UNDP contribution to specific national development results and the identification of key organizational lessons;

3. *Notes* the progress made in harmonizing and simplifying evaluation in the United Nations system through the work of the United Nations Evaluation Group, in particular the adoption of the United Nations Evaluation Group norms and standards for evaluation in the United Nations system, which represents an important response to the TCPR;

4. *Encourages* the Evaluation Office to pay more attention to concrete development results that have been achieved and follow-up on the recommendations of previous evaluations;

5. *Acknowledges* the substantial increase in the number of outcome evaluations conducted during the year, addressing the concern raised in 2003;

6. *Recognizes* the progress made in building the results-based evaluation capacity of UNDP staff, and the support of broader national and international professional evaluation coalitions;

7. *Approves* the codification of an evaluation policy for UNDP during the 2005 reporting period, and the formalization of a system for tracking evaluation recommendations;

8. *Highlights* the importance of seeking synergy through evaluation among UNDP and its associated funds and programmes in enhancing the accountability of the organization.

23 June 200

2005/22
Midterm report on the UNIFEM multi-year funding framework

The Executive Board

1. *Takes note with appreciation* of the midterm report on the multi-year funding framework (DP/2005/24);

2. *Recognizes* the focused efforts of UNIFEM to support programme countries in achieving the Millennium Development Goals*, including through strategic interventions in its areas of comparative advantage;

3. *Encourages* UNIFEM to continue to bring a gender equality perspective to coordination mechanisms such as United Nations development assistance frameworks and national poverty reduction strategies through stronger partnerships with UNDP and United Nations Country Team members and in line with the recommendations in the Triennial Comprehensive Policy Review of operational activities of the United Nations system;

4. *Also encourages* UNIFEM to continue to track the progress of its MYFF according to the goals, outcomes and indicators in its results frameworks;

5. *Further encourages* all countries in a position to do so to assist UNIFEM in reaching the targeted level of regular resources, including through multi-year pledges.

23 June 2005

2005/23
Status of regular resources funding commitments to UNDP and its funds and programmes for 2005 and onwards

The Executive Board

1. *Takes note of* the report on the status of regular resources funding commitments to UNDP and its associated funds and programmes for 2005 and onwards (DP/2005/17);

2. *Notes* that UNDP has achieved the first annual funding target (2004) of its second multi-year funding framework (MYFF), and also notes that a stable and adequate base of regular resources is within reach, provided that UNDP continue to follow the directions of the MYFF, and to improve programme design, implementation, monitoring and evaluation as requested by the Board, and that Member States not only sustain but increase their funding efforts over the full period of the MYFF;

3. *Requests* Member States to give priority to regular resources ('core' contributions) over other resources ('non-core' contributions); and also requests UNDP to continue its efforts to reduce its dependency on a few large donors and to broaden its donor base;

4. *Appreciates* that some countries have increased their core resources contributions and requests all countries that have not yet done so to provide contributions to regular resources for 2005, and also requests those that have already made their contributions to consider supplementing their 2005 contributions – if they are in a position to do so – so as to accelerate the momentum established in rebuilding the regular resource base of UNDP;

5. *Encourages* Member States in a position to do so to announce multi-year pledges and payment schedules over the period of the second MYFF and to adhere to such pledges and payment schedules thereafter.

23 June 2005

* Internationally agreed development goals, including those contained in the Millennium Declaration

2005/24
Funding commitments to UNFPA

The Executive Board

1. *Takes note of* the report on funding commitments to UNFPA (DP/FPA/2005/8) and *welcomes* the substantial increase in the 2004 regular income level, as well as the increase in the 2004 co-financing income, resulting from increased contributions from a number of donors; and also *welcomes* the contributions made by programme countries, which have enabled UNFPA to reach its highest ever number of donors;

2. *Welcomes* the projected increase in the 2005 regular income level;

3. *Recognizes* that sustaining and improving the UNFPA funding level will require countries that are in a position to do so to augment their funding efforts during the period of the UNFPA multi-year funding framework, 2004-2007;

4. *Emphasizes* that UNFPA needs strong political and financial support, as well as increased and predictable core funding, in order to carry out its mandate and assist countries in implementing the Programme of Action of the International Conference on Population and Development and in achieving the Millennium Development Goals*;

5. *Encourages* all countries in a position to do so, to make contributions early in the year and to make multi-year pledges;

6. *Reiterates* that regular resources are the bedrock of UNFPA and are essential to maintaining the multilateral, neutral and universal nature of its work; and *encourages* UNFPA to continue to mobilize supplementary resources for its programmes.

23 June 2005

2005/25
Report of the Executive Director for 2004

The Executive Board

1. *Takes note of* the report of the Executive Director for 2004 (DP/FPA/2005/7, Parts I to II) and *welcomes* the progress made by UNFPA during the first year of implementation of the multi-year funding framework (MYFF), 2004–2007, noting the contribution of UNFPA to achieving the MYFF strategic results;

2. *Notes with appreciation* the efforts being made by UNFPA to assist countries in achieving the Millennium Development Goals (MDGs)*, particularly by integrating population and development, reproductive health and gender equality into national poverty reduction strategies;

3. *Stresses* that the implementation of the Programme of Action of the International Conference on Population and Development (ICPD) and of the key actions for the further implementation of the ICPD Programme of Action (ICPD+5) makes an essential contribution to the achievement of the internationally agreed development goals, including the MDGs*, and emphasizes the importance of fully

* Internationally agreed development goals, including those contained in the Millennium Declaration

integrating the ICPD goals into strategies to achieve the internationally agreed development goals, including those contained in the Millennium Declaration;

4. *Approves* the revision of the MYFF integrated resources framework for the period 2004–2007, as proposed in document DP/FPA/2005/7, Part I;

5. *Encourages* UNFPA to further mainstream the ICPD agenda into country-led frameworks such as sector-wide approaches, poverty reduction strategy papers, health-sector reforms and other national development plans and policies;

6. *Emphasizes* the need to continue to forge innovative partnerships among development partners, governments, civil society organizations and the private sector to achieve the ICPD goals and the MDGs*;

7. *Requests* UNFPA to continue to bring reproductive health and rights and gender perspectives into the United Nations Development Assistance Frameworks and the MDG* reports;

8. *Recognizes* the progress being made to improve the organizational effectiveness of UNFPA and *encourages* UNFPA to continue to develop its managing-for-results framework and to present progress in the cumulative report due in 2007;

9. *Encourages* UNFPA to continue to track progress on its MYFF in terms of the goals, outcomes and indicators in the MYFF strategic results framework.

23 June 2005

2005/26
Midterm review of successor programming arrangements

The Executive Board

1. *Takes note of* the report on midterm review of the programming arrangements for the period 2004-2007 (DP/2005/18);

2. *Recalls* decisions 2002/10 and 2002/18 on the programming arrangements for 2004-2007;

3. *Also recalls* decision 2002/14 on the Brussels Programme of Action for the Least Developed Countries for the decade 2000-2010, and *reiterates* that allocations from TRAC 1.1.1. and 1.1.2 to least developed countries should be fixed at a minimum of 60 per cent, and, for low-income countries, at a range between 85 per cent and 91 per cent;

4. *Recognizes with appreciation* the increasing trend in regular resource contributions, which will enable UNDP to maintain and increase its resource allocation to programme countries for the remainder of the current programming period;

5. *Emphasizes* that the programming of all UNDP resources at the country level takes place within the context of national development strategies and priorities and based on needs analyses, including through the common country assessment process of the United Nations, with a primary focus on supporting programme countries towards achieving the Millennium Development Goals*;

* Internationally agreed development goals, including those contained in the Millennium Declaration

6. *Emphasizes* also that the programming arrangements constitute the operational tool and resource allocation mechanism for implementation of the UNDP multi-year funding framework, 2004-2007[1];

7. *Recognizes* that capacity development and ownership of national development strategies are essential for the achievement of the Millennium Development Goals*, as was highlighted recently by the General Assembly in its Triennial Comprehensive Policy Review of operational activities for development of the United Nations system[2];

8. *Decides* to maintain the current TRAC line 1.1.1 earmarkings for the years 2006 and 2007;

9. *Recalls* decision 95/23, which provides the legislative framework for TRAC 1 1.2, and *approves*, subject to revision in 2007, the following temporary changes for available new resources over the base total programming level of $450 million:

(a) change the ratio of internal earmarking between TRAC lines 1.1.1 and 1.1.2 from 60-40 per cent to 50-50 per cent;

(b) while fully adhering to the principle of priority allocation to low-income countries and the Least Developed Countries as referred to in paragraph 3, eliminate the current limitation on country allocations between TRAC lines 1.1.1 and 1.1.2;

(c) while retaining the regional limitation in principle, introduce a flexibility of up to 10 per cent to facilitate some movement of TRAC 1.1.2 resources between regions;

10. *Further approves* a predictable level of annual funding for the Programme of Assistance to the Palestinian People in the amount of $3 million;

11. *Requests* UNDP to make an assessment of the current programming arrangements, in particular of the approved changes, in the context of proposing a successor programming arrangement as requested in decision 2002/18, and to submit this assessment to the Board for its first regular session in 2007.

23 June 2005

2005/27
Gender in UNDP

The Executive Board

1. *Takes note of* the explanatory note on the UNDP corporate gender strategy and action plan (DP/2005/CRP.9);

2. *Welcomes* the additional information on the gender action plan and the implementation matrix for 2005, in compliance with the request of Member States;

3. *Urges* UNDP to further expand its work on mainstreaming gender, including through the increase of financial and human resources to support the implementation of the action plan and to take into account the comments of Member States related thereto;

[1] Executive Board decision 2003/24
[2] A/RES/59/250

4. *Also requests* UNDP to actively promote and establish partnerships, as appropriate, with all relevant United Nations organizations working in the area of gender, including those whose mandates deal with training and research, to support the implementation of the action plan;

5. *Adopts* the UNDP corporate gender strategy and action plan as set forth in the report (DP/2005/7) and its corrigendum (DP/2005/7/Corr.1);

6. *Requests* the Administrator to develop the gender action plan through 2007, including the results matrix, and taking into account the findings of the multi-year funding framework: report on performance and results for 2004 (DP/2005/16), as well as the findings of the ongoing independent evaluation; and *also requests* the Administrator to report to the Executive Board on the medium-term action plan at its first regular session 2006, building on the management response to the independent gender evaluation.

23 June 2005

2005/28
Progress in implementing decision 2001/11: addressing the issue of the time frame for developing country programme documents

The Executive Board,

Recalling General Assembly resolution 59/250 of 22 December 2004 on the triennial comprehensive policy review of operational activities for development of the United Nations system, and underlining that further steps need to be taken to harmonize programming cycles and to synchronize them as far as possible with the national programming instruments, in particular the national poverty reduction strategies, including poverty reduction strategy papers where they exist,

1. *Takes note of* the report of the Administrator of UNDP and of the Executive Director of UNFPA on progress in implementing decision 2001/11: addressing the issue of the time frame for developing country programme documents (DP/2005/28-DP/FPA/2005/10) and the proposals therein;

2. *Recognizes* the progress made in implementing Executive Board decision 2001/11 on the UNDP/UNFPA programming process and therefore *reconfirms* the validity of the current approval procedure;

3. *Stresses* the need to ensure the quality and results orientation of country programme documents as well as their alignment with national priorities in the areas of competence of all agencies involved;

4. *Requests* the Administrator of UNDP and the Executive Director of UNFPA to present to the Executive Board at its annual session 2006, a report elaborated jointly with UNICEF on possible options to further improve and streamline the current harmonized country programme approval procedure so as to decrease the time frame for developing and approving country programmes, and to better synchronize them with the length of cycle of the respective national country programming instruments, bearing in mind the need to maintain the institutional integrity and organizational mandate of each agency.

23 June 2005

2005/29
UNCDF business plan 2005-2007: Investing in the LDCs to achieve the Millennium Development Goals

The Executive Board

1. *Welcomes* the UNCDF business plan 2005-2007: Investing in the LDCs to achieve the Millennium Development Goals (DP/2005/22), presented in line with Executive Board decision 2005/5;

2. *Notes* that the business plan enables UNCDF to fulfil its mandate, as set out by the United Nations General Assembly, to provide capital assistance, first and foremost to the least developed countries, and maintains UNCDF as an independent organization focused on reducing poverty and achieving the Brussels Programme for Action and the Millennium Development Goals* in the least developed countries;

3. *Requests* UNDP to report on the mainstreaming of UNCDF administrative costs in the biennial support budget 2006-2007, as laid out in DP/2005/22;

4. *Also requests* UNCDF to report to the Board at the first session of 2006 in an appropriate manner on its budgeting and programming decision-making processes;

5. *Reiterates* its call to the Administrator to appoint, as soon as possible, a new Executive Secretary for UNCDF;

6. *Calls upon* donor countries and other countries in a position to do so to provide and sustain additional funding support for UNCDF programmes and activities in the LDCs, including by providing funding to the proposed "Investing in LDCs" trust fund;

7. *Encourages* Member States, particularly LDCs, to provide advocacy support to assist UNCDF in its resource mobilization efforts.

23 June 2005

2005/30
UNDP and UNFPA programme performance information at the country level

The Executive Board

1. *Takes note of* the report on progress in implementing decision 2001/11: addressing the issue of the time frame for developing country programme documents (DP/2005/28-DP/FPA/2005/10), the multi-year funding framework: report on UNDP performance and results for 2004 (DP/2005/16), and the report of the Executive Director for 2004: progress in implementing the multi-year funding framework, 2004-2007 (DP/FPA/2005/7, part I);

2. *Requests* UNDP and UNFPA, in consultation with relevant agencies, to make a proposal at the first regular session of the Executive Board in 2006 on cost-efficient approaches to providing programme-level data to their respective Boards as part of their programming and reporting cycles.

23 June 2005

* Internationally agreed development goals, including those contained in the Millennium Declaration

2005/31
Overview of decisions adopted by the Executive Board at its annual session 2005

The Executive Board

Recalls that during its annual session 2005, it:

Item 1
Organizational matters

Approved the agenda and work plan for its annual session 2005 (DP/2005/L.2 and Corr.1);

Approved the report of the first regular session 2005 (DP/2005/14); and

Agreed to the following schedule of future sessions of the Executive Board in 2005 and 2006:

Second regular session 2005:	6 to 9 September 2005
First regular session 2006:	23 to 27 January 2006
Annual session 2006:	12 to 23 June 2006 (Geneva)
Second regular session 2006:	11 to 15 September 2006

Discussed the working methods of the Executive Board.

UNDP segment

Item 2
Multi-year funding framework

Adopted decision 2005/20 of 23 June 2005 on the multi-year funding framework: report on UNDP performance and results for 2004.

Item 3
Funding commitments

Adopted decision 2005/23 of 23 June 2005 on the status of regular resources funding commitments to UNDP and its funds and programmes for 2005 and onwards.

Item 4
Programming arrangements

Adopted decision 2005/26 of 23 June 2005 on the midterm review of programming arrangements.

Item 5
Human Development Report

Took note of the update on the *Human Development Report* consultations (DP/2005/19).

Item 6
Country programmes and related matters

Adopted decision 2005/16 of 21 June 2005 on the UNDP global programme, 2005-2007;

Took note of the following draft country programme documents (and the comments made thereon):

Africa

Draft country programme document for Burkina Faso (DP/DCP/BFA/1);
Draft country programme document for Ghana (DP/DCP/GHA/1);
Draft country programme document for Namibia (DP/DCP/NAM/1);
Draft country programme document for Uganda (DP/DCP/UGA/1);

Asia and the Pacific

Draft country programme document for Cambodia (DP/DCP/KHM/1);
Draft country programme document for China (DP/DCP/CHN/1);
Draft country programme document for Viet Nam (DP/DCP/VNM/1);

Europe and the Commonwealth of Independent States

Draft country programme document for Albania (DP/DCP/ALB/1);
Draft country programme document for Belarus (DP/DCP/BLR/1);
Draft country programme document for Bulgaria (DP/DCP/BGR/1);
Draft country programme document for Georgia (DP/DCP/GEO/1);
Draft country programme document for Turkey (DP/DCP/TUR/1);
Draft country programme document for Ukraine (DP/DCP/UKR/1);

Latin America and the Caribbean

Draft country programme document for Peru (DP/DCP/PER/1);
Draft country programme document for Turks and Caicos Islands (DP/DCP/TCI/1);

Took note of the one-year extensions of the country programmes for the Democratic Republic of the Congo and Liberia;

Took note of the draft regional programme document for Europe and the Commonwealth of Independent States, 2006-2010;

Approved the subregional programme for the countries of the Organisation of Eastern Caribbean States and Barbados.

Item 7
United Nations Capital Development Fund

Adopted decision 2005/29 on the UNCDF business plan, 2005-2007.

Item 8
United Nations Office for Project Services

Took note of the annual report of the Executive Director (DP/2005/23).

Item 9
United Nations Development Fund for Women

Adopted decision 2005/22 of 23 June 2005 on the midterm report on the multi-year funding framework.

Item 10
Gender in UNDP

Adopted decision 2005/27 of 23 June 2005 on gender in UNDP.

Item 11
Evaluation

Adopted decision 2005/21 of 23 June 2005 on the annual report of the Administrator on evaluation, 2004.

Item 12
Financial, budgetary and administrative matters

Adopted decision 2005/17 of 22 June 2005 on the revision of UNDP financial regulations (follow-up to decision 2005/1);

Adopted decision 2005/18 of 22 June 2005 on UNDP strategic cost management and implications for cost recovery.

UNDP/UNFPA segment

Item 13
Internal audit and oversight

Adopted decision 2005/19 of 23 June 2005 on internal audit and oversight for UNDP, UNFPA and UNOPS.

Item 14
Programming process

Adopted decision 2005/28 of 23 June 2005 on progress in implementing decision 2001/11: addressing the issue of the time frame for developing country programme documents.

Item 15
Field visits

Took note of the report on the field visit to the Lao People's Democratic Republic (DP/2005/CRP.7- DP/FPA/2005/CRP.1);

The report on the joint field visit to Azerbaijan (DP/2005/CRP.8-DP/FPA/2005/CRP.2) will be reissued, for technical reasons.

UNFPA segment

Item 16
Report of the Executive Director for 2004

Adopted decision 2005/25 of 23 June 2005 on the report of the Executive Director for 2004.

Item 17
Funding commitments to UNFPA

Adopted decision 2005/24 of 23 June 2005 on funding commitments to UNFPA.

Item 18
Country programmes and related matters

Took note of the following draft country programme documents (and the comments made thereon):

Africa

Draft country programme document for Burkina Faso (DP/FPA/DCP/BFA/6);
Draft country programme document for Ghana (DP/FPA/DCP/GHA/5);
Draft country programme document for Namibia (DP/FPA/DCP/NAM/4);

Draft country programme document for Uganda (DP/FPA/DCP/UGA/6);

Arab States and Europe

Draft country programme document for Albania (DP/FPA/DCP/ALB/2);
Draft country programme document for Georgia (DP/FPA/DCP/GEO/1);
Draft country programme document for the Occupied Palestinian Territory (DP/FPA/DCP/OPT/3);
Draft country programme document for Turkey (DP/FPA/DCP/TUR/4);
Draft country programme document for Ukraine (DP/FPA/DCP/UKR/1);

Asia and the Pacific

Draft country programme document for the Bangladesh (DP/FPA/DCP/BGD/7);
Draft country programme document for Cambodia (DP/FPA/DCP/KHM/3);
Draft country programme document for China (DP/FPA/DCP/CHN/6);
Draft country programme document for Viet Nam (DP/FPA/DCP/VNM/7);

Latin America and the Caribbean

Draft country programme document for Peru (DP/FPA/DCP/PER/7);

Took note of the report on the implementation of the UNFPA special programme of assistance to Myanmar (DP/FPA/2005/11);

Took note of the first one-year extension of the first programme of special assistance to Myanmar (DP/FPA/2005/12);

Approved the two-year extension of the first country programme for Timor-Leste (DP/FPA/2005/12).

Item 19
Other matters

Held the following:

(a) A farewell tribute to the UNDP Administrator and adopted decision 2005/15, Expression of appreciation to Mark Malloch Brown, Administrator of UNDP from 1999 to 2005;

(b) A special event on post-conflict peace building: role of UNDP (El Salvador experience);

(c) An informal consultation on UNDP and UNFPA audit reports;

(d) A UNDG presentation on the findings of the global survey on the impact of the MDGs* at the country level;

(e) An informal consultation on the role and action of UNFPA in emergency preparedness, humanitarian response, and transition and recovery; and

(f) A UNFPA informal briefing on maternal health and HIV/AIDS.

23 June 2005

* Internationally agreed development goals, including those contained in the Millennium Declaration

2005/32
Working methods of the Executive Board

The Executive Board,

Having considered document DP/2005/CRP.13 on improving its working methods,

1. *Decides*, in order to ensure continuity of the work of the Executive Board to:

(a) encourage newly elected members to participate in the work of the Executive Board soon after their election by the Economic and Social Council;

(b) establish the composition of the incoming Bureau at an early date so that incoming Bureau members can consult with the outgoing Bureau and take part in its work;

2. *Requests* the secretariat, where appropriate, to provide the Board with the financial implications of draft decisions prior to sessions of the Board;

3. *Encourages* the joint meetings of the Executive Boards of UNDP/UNFPA, the United Nations Children's Fund and the World Food Programme to discuss and comment on one country case as a practical illustration of joint United Nations work in the field, and *invites* the United Nations agencies, funds and programmes taking part in the United Nations Development Assistance Framework to participate in this joint exercise;

4. *Underlines* the important role of Bureau members in facilitating and expediting the decision-making process, through interaction with their respective regional groups;

5. *Decides* to continue discussion and consultations on the working methods of the Executive Board in order to make it more efficient and effective while expediting and facilitating the decision-making process.

9 September 2005

2005/33
Biennial budget estimates, 2006-2007 (UNDP)

The Executive Board

1. *Takes note* of the report of the Administrator on the biennial support budget and related estimates for the biennium 2006-2007, as contained in document DP/2005/31, underpinning the resource requirements for the second two years of the multi-year funding framework (MYFF) for 2004-2007;

2. *Recalls* decision 2005/5 on UNCDF, and *takes note* of the inclusion of the biennial support budget requirements of UNCDF into the budget submission of UNDP as a separate appropriation line;

3. *Approves* gross appropriations in the amount of $729 056 300 as indicated in the table below for the purposes indicated in the report, except the proposed new regional advocacy posts and the resources expenditure associated with them and *resolves* that the income estimates of $71 210 000 should be used to offset the gross appropriations, resulting in estimated net appropriations of $657 846 300;

4. *Encourages* all host country Governments to meet their obligations towards local office costs;

5. *Notes* the increase in costs in the biennial support budget, and requests UNDP to report in more detail in the next biennial support budget on the strategies and measures to contain costs;

6. *Authorizes* the incoming Administrator to redeploy or reprioritise resources between appropriations lines up to a maximum of 5 per cent of the appropriation line to which the resources are redeployed;

7. *Takes note* of the proposed base structure and augmentation capacity distribution for both headquarters and country offices, and *urges* the Administrator to continue to progressively realign the funding modality of UNDP support requirements towards proportional cost sharing between regular and other resources;

8. *Endorses* the Administrator's proposal to reflect the security costs mandated by the United Nations as a separate line in the UNDP resource plan, and *approve* the amount of $31 243 700 from the regular resources of UNDP for the purposes of covering such costs;

9. *Requests* UNDP to continue to improve on the quality of the budget proposal by streamlining the presentation, avoiding repetition and promoting greater clarity and transparency;

10. *Welcomes* the decision of UNDP to present an aligned, results based, biennial support budget for 2008-2009, harmonized with UNFPA and UNICEF;

11. *Endorses* the concerns expressed by the ACABQ on the tendency for upward classifications of posts and requests UNDP to only submit upward reclassifications as a result of significant changes in the level and scope of responsibilities involved and better document this in the budget proposal;

12. *Endorses* the priority given by the Administrator to gender mainstreaming and requests that the implications of the gender action plan for 2006 be reflected in the budgeting process;

13. *Welcomes* the appointment of UNDP country directors, as contained in the 2006-2007 biennial support budget, *requests* UNDP to continue discussion with the Executive Board on the overall strategy related to enhancing the effectiveness of the resident coordinator system, and in this context *reaffirms* the role of UNDP as manager of the resident coordinator system as stipulated in the TCPR resolution A/RES/59/250;

2006-2007 biennial support budget
(in thousands of dollars)

Programme support		
Country office		343 720.1
Headquarters		75 404.5
	Subtotal, programme support	419 124.6
	Management and administration	138 953.4
	Support to the operational activities of the United Nations	
Country offices		120 766.6
UNDGO		3 961.8
IAPSO		1 142.4
United Nations Volunteers		35 085.0
	Subtotal, support to the operational activities of the United Nations	160 955.8
	Subtotal biennial support budget, UNDP	**719 033.8**
UNCDF		10 022.5
Total gross appropriations		729 056.3
Less estimated income		(71 210.0)
Estimated net appropriations		657 846.3

9 September 2005

2005/34
Biennial budget estimates, 2006-2007 (UNIFEM)

The Executive Board

1. *Takes note* of the report of the Administrator on the biennial support budget estimates for the biennium 2006-2007 for the United Nations Development Fund for Women as contained in document DP/2005/31;

2. *Urges* UNIFEM to continue working on reducing expenditures from regular (core) resources on programme support and administration and management in order to increase resources available for programmes;

3. *Approves* a gross appropriation for UNIFEM in the amount of $16 374 400.

9 September 2005

2005/35
Evaluation of the regional cooperation framework for the Arab States, 2002-2005

The Executive Board

1. *Takes note* of the report 'Evaluation of the regional cooperation framework for the Arab States, 2002-2005' (DP/RPD/RAS/1);

2. *Welcomes* the approach and methodology used in the evaluation and *requests* the UNDP Evaluation Office to give more attention to the relevance of the regional programmes in their approach and conduct independent evaluations of all regional programmes in future;

3. *Expresses concern* at the lack of outcome evaluations, and *requests* UNDP to develop mechanisms for systematic monitoring and evaluation systems, and to collect baseline data and track indicators that can provide information on the outcomes and impact of UNDP regional programmes in close cooperation with national authorities;

Takes note of the recommendations contained in the report (DP/RPD/RAS/1), suggests that the Evaluation Office prioritize the conclusions and recommendations and urges UNDP to take into account the lessons learned in implementing the regional cooperation framework for the Arab States, 2002-2005, while developing and implementing the next regional programme for the Arab States.

9 September 2005

2005/36
UNOPS plan of action

The Executive Board

1. *Takes note of* the report 'Restoring the viability of the United Nations Office for Project Services as a separate, self-financing entity: an action plan' (DP/2005/39) and the UNOPS Action Plan: Supplement, DP/2005/CRP.14, presented in response to Executive Board decision 2005/6;

2. *Recalls* that UNOPS was created as a self-financing operational service provider to operational agencies of the United Nations system and to a wide range of clients within and beyond the United Nations;

3. *Notes* that UNOPS client base has shifted substantially to meet changing demands for services in post-conflict and natural disaster response environments, and infrastructure and complex operations management with capacity building support;

4. *Notes* that the critical financial situation of UNOPS, described in DP/2005/39 and DP/2005/CRP.14, makes cost-cutting and process improvements, as well as focusing its business on the areas of market demand all the more urgent and necessary;

5. *Recognizes* the necessity for implementing the measures proposed under option 1 which will position UNOPS as a complex operations management and full-service implementation entity, offering a focused set of product lines, working in partnership with international financial institutions (IFIs), United Nations system and government clients to deliver concrete, rapid results, primarily at the country level, in post-conflict and natural-disaster response environments, and in developing countries requiring infrastructure development, complex operations management with capacity-building support as well as on provision of services and products in areas where demand is strengthening, to ensure full cost-recovery to UNOPS and to provide a reliable foundation on which to focus and rebuild its financial viability;

6. *Emphasizes* that the measures to be taken in line with this decision are a foundation for the future, but do not exclude provision of services to clients in situations and circumstances other than those cited above, so long as UNOPS can provide satisfactory services at full cost recovery while ensuring its financial viability;

7. *Expects* that the reform measures to be instituted will enable UNOPS to return to sustainable financial viability, to rebuild the Operational Reserve, and to meet its statutory obligations as regards staff post-service benefits etc;

8. *Requests* the Executive Director to implement these reforms expeditiously;

9. *Requests* the Executive Director to provide periodic updates to the Executive Board in the course of 2006 on UNOPS' financial situation and on progress in the implementation of the transition measures;

10. *Expresses* its intention to engage in a continuing discussion on the role and mandate of UNOPS in the wider context of United Nations reform.

9 September 2005

2005/37
Estimates for the UNFPA biennial support budget for 2006-2007

The Executive Board,

1. *Having considered* the 2006-2007 biennial support budget estimates of UNFPA, as contained in document DP/FPA/2005/13;

2. *Approves* gross appropriations in the amount of $209.0 million for the purposes indicated below and resolves that the income estimates of $12.6 million will be used to offset the gross appropriations, resulting in estimated net appropriations of $196.4 million;

2006-2007 UNFPA biennial support budget *(in thousands of United States dollars)*	
Programme support	
Country offices	106,408.7
Headquarters	36,684.1
Subtotal	143,092.8
Management and administration of the organization	65,939.8
Total gross appropriations	209,032.6
Less: Estimated income to the budget	(12,600.0)
Estimated net appropriations	196 432.6

3. *Authorizes* the Executive Director to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation to which the resources are redeployed;

4. *Authorizes* extrabudgetary expenditures of $8.9 million to implement the Enterprise Resource Planning (Atlas) project;

5. *Authorizes* additional funding expenditures of $4.7 million to replenish the security reserve.

9 September 2005

2005/38
UNFPA annual financial review, 2004

The Executive Board

1. *Takes note* of the annual financial review, 2004 (DP/FPA/2005/15);

2. *Recognizes* the significance of increasing and achieving stability and predictability in contributions to regular resources;

3. *Also recognizes* that timeliness in the payment of contributions is essential to maintaining liquidity and facilitating continuous programme implementation;

4. *Further recognizes* that more balanced burden-sharing is essential to the long-term financial sustainability of UNFPA.

8 September 2005

2005/39
UNFPA Technical Advisory Programme

The Executive Board,

Having considered ongoing United Nations reform processes, the UNFPA plan to change its current configuration to better meet national priorities, as well as the need to harmonize, from 2008, the cycles of the Technical Advisory Programme, the biennial support budget, the multi-year funding framework and the intercountry programme – which requires flexibility,

1. *Welcomes* document DP/FPA/2005/16 and the proposals contained therein, including the proposal to develop a longer-term strategy for UNFPA technical assistance to countries and regions;

2. *Approves* the extension of the UNFPA Technical Advisory Programme for a two-year period, 2006-2007;

3. *Authorizes* the Executive Director to maintain the level of current funding and commit an amount of $40 million over the two-year period for its implementation;

4. *Requests* the Executive Director to report to the Executive Board on the implementation of the Technical Assistance Programme during 2006-2007, as well as the implementation of the recommendations of the external evaluation, and to present to the Board at its second regular session 2007, the new arrangements for the provision of technical assistance to programme countries during the period 2008-2011.

9 September 2005

2005/40
UNFPA role in emergency preparedness, humanitarian response, and transition and recovery

The Executive Board

1. *Takes note* of document DP/FPA/2005/18 and of the critical importance of UNFPA work in humanitarian and transition settings;

2. *Encourages* continued efforts by UNFPA, within its thematic mandate, in policy advocacy, technical leadership and field collaboration with relevant partners for emergency preparedness, humanitarian response, and transition and recovery;

3. *Recalls* decision 2000/13, aimed at ensuring reproductive health in emergency situations;

4. *Recognizes* UNFPA plans to strengthen its institutional capacity in emergency preparedness, humanitarian response, and transition and recovery, and *encourages* continued consultations with the Executive Board in this regard;

5. *Requests* the Executive Director to report to the Executive Board at its second regular session 2006 on a comprehensive corporate strategy, including resource and staff implications, for emergency preparedness, humanitarian response, and transition and recovery. This corporate strategy should include coordination with other relevant United Nations agencies, funds and programmes, and with the Office for the Coordination of Humanitarian Affairs;

6. *Decides*, as an interim measure, to raise the ceiling of the existing emergency fund from $1 million to a $3 million to enable UNFPA to better respond to crisis situations, and to review this ceiling at its second regular session in 2006, taking into account the comprehensive corporate strategy referred to in paragraph 5;

7. *Requests* the Executive Director to report on the utilization of these funds in the context of the UNFPA annual financial review.

9 September 2005

2005/41
Follow-up to the decisions and recommendations of the UNAIDS Programme Coordinating Board

The Executive Board

1. *Takes note* of documents DP/2005/40 and DP/FPA/2005/17 on the UNDP and UNFPA implementation of the decisions and recommendations of the UNAIDS Programme Coordinating Board;

2. *Endorses* the recommendations of the Global Task Team on Improving AIDS Coordination among Multilateral Institutions and International Donors, and furthermore *endorses* all the related decisions of the Programme Coordinating Board;

3. *Requests* UNDP and UNFPA to develop appropriate action plans, in collaboration with the UNAIDS secretariat and other co-sponsors, and maintain the momentum created by the Global Task Team, within the specified time frames;

4. *Requests* UNDP and UNFPA, together with UNAIDS and other relevant development partners, to report on progress in implementing the Global Task Team recommendations at the joint meeting of the Executive Boards of UNDP/UNFPA, UNICEF and WFP in January 2006, and at a special session during the June 2006 meeting of the UNAIDS Programme Coordinating Board;

5. *Notes* the emphasis on support to country-level action and strengthening national responses, and *encourages* UNDP and UNFPA to provide effective technical support to national governments; and focus on their respective areas of comparative advantage;

6. *Requests* UNDP and UNFPA to work with the UNAIDS secretariat to intensify HIV prevention by developing an action plan based on the UNAIDS policy position paper, *Intensifying HIV Prevention*;

7. *Notes* that this will require coordination and harmonization of efforts and a clear division of responsibilities with the UNAIDS secretariat and with other co-sponsors, and coordination with national and global stakeholders.

9 September 2005

2005/42
Overview of decisions adopted by the Executive Board at its second regular session 2005

The Executive Board

Recalls that during its second regular session 2005, it:

Item 1
Organizational matters

Approved the agenda and work plan for the second regular session 2005 (DP/2005/L.3 and DP/2005/L.3/Corr.1);

Approved the report of the annual session 2005 (DP/2005/29 and DP/2005/29/Corr.1);

Agreed to the following schedule of sessions of the Executive Board in 2006:

First regular session 2006:	20 to 27 January 2006
Annual session 2006:	12 to 23 June 2006 (Geneva)
Second regular session 2006:	11 to 15 September 2006;

Adopted decision 2005/32 of 9 September 2005 on the working methods of the Executive Board;

UNDP segment

Item 2
Financial, budgetary and administrative matters

Adopted decision 2005/33 of 9 September 2005 on the UNDP biennial budget estimates, 2006-2007;

Adopted decision 2005/34 of 9 September 2005 on the UNIFEM biennial budget estimates, 2006-2007;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) on the UNDP and UNIFEM biennial budget estimates, 2006-2007 (DP/2005/32);

Took note of the report of the Administrator on the annual review of the financial situation, 2004 (DP/2005/33 and DP/2005/33/Add.1);

Took note of the information on United Nations system technical cooperation expenditures, 2004 (DP/2005/34 and DP/2005/34/Add.1);

Item 3
Evaluation

Adopted decision 2005/35 of 9 September 2005 on the evaluation of the regional cooperation framework for the Arab States, 2002-2005;

Item 4
Country programmes and related matters

Took note of the following draft country programme documents and the comments made thereon:

Draft country programme document for Chad (DP/DCP/TCD/1)
Draft country programme document for Swaziland (DP/DCP/SWZ/1)
Draft country programme document for the Libyan Arab Jamahiriya (DP/DCP/LBY/1)
Draft country programme document for Afghanistan (DP/DCP/AFG/1)
Draft country programme document for Bangladesh (DP/DCP/BGD/1)
Draft country programme document for Indonesia (DP/DCP/IDN/1)
Draft country programme document for Guyana (DP/DCP/GUY/1);

Took note of the draft regional programme document for the Arab States, 2006-2009 (DP/RPD/RAS/1);

Approved an additional two-year extension of the fourth phase of the Human Development Initiative in Myanmar for the period 2006-2007;

Approved the two-year extensions of the second country cooperation framework for Mexico and the country programme for Timor-Leste;

Approved the extension of the regional cooperation framework for Latin America and the Caribbean for two years, from 1 January 2006 to 31 December 2007;

Approved the exceptionally requested third-year extensions of the second country cooperation frameworks for Chile and Uruguay;

Item 5
United Nations Office for Project Services (UNOPS)

Adopted decision 2005/36 of 9 September 2005 on the UNOPS plan of action;

UNFPA segment

Item 7
Financial, budgetary and administrative matters

Adopted decision 2005/37 of 9 September 2005 on the estimates for the UNFPA biennial support budget for 2006-2007;

Adopted decision 2005/38 of 8 September 2005 on the UNFPA annual financial review, 2004;

Took note of the report of the ACABQ on the estimates for the UNFPA biennial support budget for 2006-2007;

Item 8
Country programmes and related matters

Took note of the following draft country programme documents and the comments made thereon:

Draft country programme document for Chad (DP/FPA/DCP/TCD/5)
Draft country programme document for Swaziland (DP/FPA/DCP/SWZ/4)
Draft country programme document for Afghanistan (DP/FPA/DCP/AFG/2)
Draft country programme document for Indonesia (DP/FPA/DCP/IDN/7);

Item 9
Technical Advisory Programme

Adopted decision 2005/39 of 9 September 2005 on the UNFPA Technical Advisory Programme;

Item 11
UNFPA role in emergency preparedness, humanitarian response, and transition and recovery

Adopted decision 2005/40 of 9 September 2005 on the UNFPA role in emergency preparedness, humanitarian response, and transition and recovery;

Joint UNDP/UNFPA segment

Items 4 and 8
Draft common country programme document for Cape Verde

Took note of the draft common country programme document for Cape Verde (DP/DCP/CPV/1 – DP/FPA/CCP/CPV/5) and the Cape Verde results and resources frameworks for UNDP and UNFPA, respectively (DP/DCP/CPV/1/Add.1 and DP/FPA/CCP/CPV/5/Add.1);

Item 6
Follow-up to the UNAIDS Programme Coordinating Board meeting

Adopted decision 2005/41 of 9 September 2005 on follow-up to the decisions and recommendations of the UNAIDS Programme Coordinating Board.

TENTATIVE WORK PLAN
EXECUTIVE BOARD OF UNDP/UNFPA
FIRST REGULAR SESSION 2006
(20 to 27 January 2006, New York)

Day/Date	*Time*	*Item*	*Subject*
Friday, 20 January	10:00 – 10:30 a.m.	1	ORGANIZATIONAL MATTERS - Election of the Bureau of the UNDP/UNFPA Executive Board
	10:30 a.m. to 1:00 p.m.		JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP
	3:00 to 6:00 p.m.		JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP (cont'd)
Monday, 23 January	10:00 a.m. to 1:00 p.m.		JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP (cont'd)
	3:00 to 6:00 p.m.		JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP/UNFPA, UNICEF AND WFP (cont'd)
Tuesday, 24 January	10:00 a.m. to 1:00 p.m.	1	ORGANIZATIONAL MATTERS - Adoption of the agenda and work plan for the session - Adoption of the report on the second regular session 2005 - Adoption of the annual work plan 2006 of the Executive Board **UNDP SEGMENT** STATEMENT BY THE ADMINISTRATOR 2 MULTI-YEAR FUNDING FRAMEWORK - Timeline for the preparation and discussion of the end-of-cycle assessment of performance of the MYFF, 2004-2007, and for the process leading to the preparation of the MYFF, 2008-2011
	3:00 to 6:00 p.m.	4	EVALUATION - Evaluation of gender mainstreaming in UNDP 5 GENDER IN UNDP - Management response to the evaluation of gender mainstreaming in UNDP - Report on the medium-term gender action plan - Gender action plan 2006-2007 UNITED NATIONS DEVELOPMENT FUND FOR WOMEN Organizational assessment
Wednesday, 25 January	10:00 a.m. - 1:00 p.m.	6	UNITED NATIONS OFFICE FOR PROJECT SERVICES UNITED NATIONS CAPITAL DEVELOPMENT FUND - Report on UNCDF budgeting and programming decision-making processes
	3:00 to 6:00 p.m.		Post-conflict peace-building: Role of UNDP and UNFPA in two selected countries in Africa

Day/Date	*Time*	*Item*	*Subject*
Thursday, 26 January	10:00 a.m. to 1:00 p.m.		**UNFPA SEGMENT**
			STATEMENT BY THE EXECUTIVE DIRECTOR
		10	COUNTRY PROGRAMMES AND RELATED MATTERS -Approval of country programme documents
	3:00 to 6:00 p.m.		**UNDP SEGMENT**
		4	EVALUATION (cont'd) - HIV/AIDS evaluation in Southern Africa and Ethiopia
		3	COUNTRY PROGRAMMES AND RELATED MATTERS - Approval of country programme documents - Report of the assessment mission to Myanmar
Friday, 27 January	10:00 a.m. to 1:00 p.m.		**JOINT UNDP/UNFPA SEGMENT**
		7	RECOMMENDATIONS OF THE BOARD OF AUDITORS - Reports of UNDP, UNFPA and UNOPS on the implementation of the recommendations of the Board of Auditors, 2003-2004
		8	REPORTS TO THE ECONOMIC AND SOCIAL COUNCIL UNDP and UNFPA reports to the Economic and Social Council
		9	PROGRAMMING PROCESS - UNDP/UNFPA report on proposals on cost-efficient approaches to providing programme-level data
	3:00 to 6:00 p.m.	11	**OTHER MATTERS** - Pending decisions
		1	**ORGANIZATIONAL MATTERS**